



Cyngor Castell-nedd Port Talbot  
Neath Port Talbot Council

## **NEATH PORT TALBOT COUNTY BOROUGH COUNCIL**

### **CABINET**

**17 November 2021**

**Report of  
Head of Human and Organisational Development  
S.Rees**

#### **Matter for Monitoring**

**Wards Affected:** All Wards

#### **Report Title:**

1. Quarter 1 (1<sup>st</sup> April 2021 – 30<sup>th</sup> June 2021) Cabinet Key Performance Indicators (KPIs).

#### **Purpose of the Report:**

2. For Cabinet to receive quarter 1 performance information for KPIs and compliments and complaints data within Cabinet's purview. In addition within its strategic performance overview role, to receive quarter 1 performance for the 2021/22 suite of Corporate Plan KPIs.

#### **Executive Summary:**

3. Summary performance information is drawn out for Members below relating to information within Appendix 1, 2 & 3 with more detailed information available within each Appendix.

## **Appendix 1 – Cabinet - Key Performance Indicators Quarter 1 - 2021/2022**

4. There are 31 KPIs due to be reported to Cabinet for services within its purview during 2021/22, of which five are reported annually. Of the 26 KPIs that have been reported in the period in Appendix 1, three report no data. One of the three should have performance information reported in quarter 2 or 3. Two KPIs may not report data during 2021/22 due to COVID (i.e. two measures relating to customer services face to face visits).
5. There are 13 measures reporting quarter 1 data against a quarter 1 target, of those 11 (85%) are on track with just two 'off track'.
6. The 11 measures on track in summary relate to:
  - Number of Council employees on apprenticeship schemes;
  - Time taken to process benefit claims;
  - Accuracy of benefit claims;
  - Average sickness days lost by employees;
  - NNDR recovery rates;
  - Invoices paid within 30 days;
  - Council Tax recovery rates;
  - New services available online;
  - Land Charges completed within timescales;
  - Two digital services KPIs relating to accessibility and satisfaction.
7. The two measures off track against their quarter 1 2021/22 target are average time to answer telephone calls in Welsh and in English.
8. Of the 10 KPIs that do not have a quarter 1 target, four are reported quarterly from 2021/22 and have no comparable data and one relates to number of compulsory redundancies (two in the period). The other five are communications KPIs, most of which have been affected by the pandemic and are being reviewed during 2021/22.

9. The majority (12 of 15) of the Corporate Plan KPIs within the purview of Cabinet (CP referenced in Appendix 1) are also included in the Appendix 2 (2021/22 full suite of quarter 1 Corporate Plan Key Performance Indicators), further detail on these is also drawn out in section 16 below.

## **Appendix 2 – Corporate Plan Key Performance Indicators Quarter 1 - 2021/2022**

10. There are 58 KPIs contained in the Corporate Plan, of which 15 are reported annually. Of the 43 KPIs that have been reported in the period in Appendix 2, 11 report no data. Seven of the 11 should have performance information reported in quarter 2 or 3. Four KPIs may not report data during 2021/22 due to COVID.
11. Of the 27 KPIs that have comparable targets, 63% (17) are achieving target, 7% (two) just off track but within 5% and 30% (eight) are 5% or more off track.
12. The following information provides a high level summary and highlights those performance indicators that are off track in Appendix 2:
13. Well-being Objective 1 – To improve the well-being of children and young people
  - Of the 10 corporate plan indicators for the period, four report data and all four have comparable targets.
  - Of the six not reporting data in this period, five education measures will be reporting data in quarter 2 and one measure CP/115 (VAWDAYS KPI) has not reported data due to difficulties in gathering the data for this quarter.
  - Of the four that had targets, three have achieved the quarter 1 target and one is within 5% of target. No indicators are off track (5% or more below target).

- The three indicators on target relate to child assessments completed on time, % young people in contact with the youth service and council apprenticeships.

14. Well-being Objective 2 – To improve the well-being of all adults who live in the county borough

- Of the 11 corporate plan indicators for the period, all report data and 10 have a comparable target.
- Of the 10 that had targets, five have achieved the quarter 1 target, one is within 5% of target and four indicators are off track (5% or more below target).
- The five indicators on target relate to homelessness, food hygiene standards, Workways +, Communities for Work – Priority 3 (age 16-24) and average time to process benefits claims.
- The four indicators off track are: CP/021 – Number of new business start-up enquiries assisted, CP/032 – Average calendar days taken to deliver a Disabled Facilities Grant, CP/034 - % of incidents of domestic abuse where people are repeat victims – IDVA (Council) – highest risk victims and CP/116 – Communities for Work – priority 1 (age 25+): number of people helped to gain training, volunteering, work experience or sustainable employment.

15. Well-being Objective 3 – To develop the local economy and environment so that the well-being of people can be improved

- Of the 10 corporate plan indicators for the period, eight report data, of which six have a comparable target.
- The two indicators not reporting data for this period are visits to theatres as theatres remained closed in the quarter and will report

data when available and the libraries KPI which will report data in quarter 3.

- Of the six KPIs that had targets, four have achieved the quarter 1 target and two indicators are off track (5% or more below target).
- The four indicators on target relate to jobs safeguarded, recycling, PM10 breaches and Km of land protected/managed for biodiversity.
- The two indicators off track are: CP/113 – Percentage of all planning applications determined in time and CP/120 – Extent of land under Council ownership or control that is protected and/or under appropriate management for biodiversity: Part A: Area (hectares).

16. Governance and Resources – To ensure the business of the Council is managed to maximise the long term benefit of citizens of Neath Port Talbot

- Of the 12 corporate plan indicators for the period, nine report data, of which seven have a comparable target.
- There are three indicators not reporting data for this period. There is no data for two face to face customer services indicators and data for CP/088 - Number of statutory recommendations made by the Council's external auditors on strategic and operational planning arrangements is not available yet.
- Of the seven KPIs that had targets, five have achieved the quarter 1 target and two indicators are off track (5% or more below target).
- The five indicators on target relate to sickness absence, NNDR collection rate, council tax collection rate, invoice payments within 30 days and new services online.
- The two indicators off track are: CP/101– Customer Services - Average time (seconds) to answer telephone calls in Welsh and CP/102 – Customer Services - Average time (seconds) to answer telephone calls in English

### **Appendix 3 – Cabinet Compliments and Complaints Quarter 1 - 2021/22**

17. Stage 1 complaints - Out of three complaints received in quarter 1 2021/22, one was upheld. The upheld complaint was council tax related. This compares to six received in quarter 1 for 2020/21 of which, one was upheld.
18. Stage 2 and Ombudsman complaints - No quarter 1 2021/22 stage 2 complaints received for 2021/22 and no ombudsman complaints received in this period for the last 5 years.
19. The 31 compliments received in this quarter 1 period are from a number of services including the one stop shop, contact centre, council tax, licensing and other corporate/support services. Most of the compliments are for help and support provided to customers.

#### **Background:**

20. Due to the pandemic a number of the KPIs have missing data for quarter 1 2020/21, for quarter 1 2021/22 and some have no targets set for 2021/22.
21. Appendix 1 – includes quarter 1 2021/22 performance for both the Corporate Plan KPIs (CP reference) and Service KPIs (PI reference) that are within Cabinet's purview. The majority of KPIs within the purview of cabinet sit within the Governance and Resources cross cutting theme.
22. Appendix 2 - includes quarter 1 2021/22 performance for the Council's quarter 1 suite of Corporate Plan KPIs.
23. Relevant Corporate Plan KPIs and other service KPIs are also reported to each of Cabinet Boards for services within their purview and to the two sub scrutiny committees i.e. reported to:
  - Education, Skills and Culture Cabinet Board;
  - Social Care Health and Wellbeing Cabinet Board;
  - Street Scene and Engineering Cabinet Board;

- Regeneration and Sustainable Development Cabinet Board;
  - Community Safety Sub Scrutiny Committee;
  - Leisure Sub Scrutiny Committee.
24. Appendix 3 provides 2021/22 quarter 1 information for Compliments and Complaints data, collected in line with the [Council's Comments, Compliments & Complaints Policy](#) for services within the purview of Cabinet. All other compliments and complaints information continue to be reported to the relevant Cabinet Boards.
25. Where available, Appendix 1, 2 & 3 provides performance data for quarter 1 performance for 2019/20, 2020/21, 2021/22 and a quarter 1 target for 2021/22.
26. KPIs that are collected on an annual basis are not included in Appendix 1 & 2. Those KPIs will be included in the full year performance report after the end of quarter 4 period.

### **Financial Impacts:**

27. The performance described in the report is being delivered against a challenging financial backdrop.

### **Integrated Impact Assessment:**

28. There is no requirement to undertake an Integrated Impact Assessment as this report is for monitoring purposes.

### **Valleys Communities Impacts:**

29. No implications.

### **Workforce Impacts:**

30. The progress described in this report was achieved whilst the workforce continued to respond to the pandemic. This has involved a step change in workforce flexibility.

### **Legal Impacts:**

31. This Report is prepared under:

- The Well-being of Future Generations (Wales) Act 2015.
- The Local Government & Elections (Wales) Act 2021
- The Neath Port Talbot County Borough Council Constitution requires each Cabinet Committee to monitor quarterly budgets and performance in securing continuous improvement of all the functions within its purview.

### **Risk Management Impacts:**

32. Failure to provide a suitable monitoring report within the timescales could lead to non-compliance with our Constitution. Also, failure to have robust performance monitoring arrangements in place could result in poor performance going undetected.

### **Consultation:**

33. There is no requirement for external consultation on this item.

### **Recommendations:**

34. For Members to monitor performance contained within this report.

### **Reasons for Proposed Decision:**

35. Matter for monitoring. No decision required.



## **Implementation of Decision:**

36. Matter for monitoring. No decision required.

## **Appendices:**

37. Appendix 1 – Quarter 1 - Cabinet Key Performance Indicators 2021/2022, period: 1<sup>st</sup> April 2021 – 30th June 2021.

38. Appendix 1 – Quarter 1 - Cabinet Key Performance Indicators 2021/2022, period: 1<sup>st</sup> April 2021 – 30th June 2021.

39. Appendix 3 – Quarter 1 - Compliments and Complaints information 2021/2022, period: 1<sup>st</sup> April 2021 – 30th June 2021.

## **List of Background Papers:**

40. [Corporate Plan 2021-2023](#)

## **Officer Contact:**

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