

SBCD Project Issue Log - February 2020



Key
New Issue
Resolved since last update
Ongoing Issues

The project issue log highlights pressing issues and risks which currently or potentially have a significant or immediate affect to overall City Deal programme and/or project delivery. These include delays to project development, implementation or achievement of outcomes, for example. The issue log should be considered alongside the wider project risk register (where available) and the SBCD programme risk register.

Skills and Talent				
Issue	Description	Owner	Implications	Action / Update
Business Case Development	Working with new Government officials on a revised approach to business planning	WG / UKG	Delay in business case / funding approval will mean that the skills training required for other projects which have received approval may either not be progressed or be progressed at risk.	A WG/UK Gov policy day has been arranged in March 2020. Business Plan will be submitted to ESB in March/April.

Digital Infrastructure				
Issue	Description	Owner	Implications	Action / Update
Project management resource	Dedicated digital project manager is required. Identified project leads in each of the partner organisations is also required.	Project lead authority	Pace of delivery will be compromised without a digital project manager.	The Digital Infrastructure Project Manager commenced post on 2nd February 2020. Project due for submission to Joint Committee for Spring 2020.

Swansea Waterfront and Digital District				
Issue	Description	Owner	Implications	Action / Update
Funding approval	Approval of Council funding is dependent on Government sign-off of City Deal business case.	SBCD / UKG / WG	Delay to approval of City Deal funding will impact on the delivery timescales for the projects	Terms and Conditions issued by WG, first £18m has been released.

Yr Egin - Creative Digital Cluster				
Issue	Description	Owner	Implications	Action / Update
Funding approval	Yr Egin phase one has been completed and is fully occupied	SBCD / UKG / WG	Delay in approval of City Deal funding will increasingly impact on project delivery timetable for phase 2.	Terms and Conditions issued by WG, first £18m has been released.

Centre of Excellence in Next Generation Services (CENGS)				
Issue	Description	Owner	Implications	Action / Update
Project Review	Project being reviewed by Neath Port Talbot Council	NPT Council	Project may be amended or substituted with alternative scheme	CENGS no longer forms part of NPT's revised programme of projects.

Life Science and Well-being Campuses				
Issue	Description	Owner	Implications	Action / Update
Business case development	Swansea University is working on a revised business case for the Campuses project	Project lead	Revised business case will need approval from Swansea University and City Deal governance processes to proceed to the next stage of the approval process	Revised business case anticipated for submission to ESB and Joint Committee for consideration in the summer of 2020

Life Science and Well-being Village				
Issue	Description	Owner	Implications	Action / Update
Delay in zone 1 funding	Funding for zone 1 will need to be confirmed in line with procurement of a construction contractor.	Project lead	Potential delay to project aim of opening in line with academic term	Revised business case to be submitted to Joint Committee in Q1 2020 (Financial year calendar)
Negative perception of project	Reputational risks owing to sustained media coverage linking to the ongoing investigation in Swansea University to the proposals for the Village.	Project lead / SBCD	Potential decline in interest by investors, service providers and general public	Proposals to rebrand Village project have been developed and approved by CCC Executive Board and will be launched in conjunction with academic partnership.

Homes as Power Stations

Issue	Description	Owner	Implications	Action / Update
Funding approval	Funding assurance required to support match funding bids for ERDF and IHP funding	SBCD / UKG / WG	Until formal approval of City Deal business case is received, project can only provide assurance in principle which may pose a risk to securing match funding	Homes as Power Stations due for decision by Joint Committee in April 2020

Pembroke Dock Marine

Issue	Description	Owner	Implications	Action / Update
NNDR	Clarity required on NNDR arrangements - specifically how NNDR will be apportioned	Acc. Body / Project authority lead	Project viability is subject to discussions relating to NNDR	SBCD Section 151 in discussion with UK and Welsh Government. Meeting to be convened between Leaders and Chief Executives to discuss.
Project delivery timescale	Clarity required on when the five-year delivery period begins	JC	Will ensure project implementation and benefits realisation timescales are accurate.	To be considered by Joint Committee.
Funding approvals / terms and conditions	Number of interdependencies relating to spend / securing of ERDF match funding which require project start date of July 2019.	SBCD / UKG / WG	If funding approvals are not received the project may miss the required start date which poses a risk to project delivery and potentially some elements not proceeding as currently planned. Until formal approval of City Deal business case is received project can only provide assurance of funding in principle which may pose a risk to match funding and/or overall project delivery.	Pembroke Dock Marine project approved by Joint Committee in October, 2019. Business case now with UKG and WG for final approval.

Factory of the Future

Issue	Description	Owner	Implications	Action / Update
Project review	Project being reviewed by Neath Port Talbot Council	NPT Council	Project may be amended or substituted with alternative scheme	Factory of the Future no longer forms part of NPT's revised programme of projects.

Steel Science

Issue	Description	Owner	Implications	Action / Update
Project Review	Project being reviewed by Neath Port Talbot Council	NPT Council	Project may be amended or substituted with alternative scheme	Steel Science project forms part of the revised 'Supporting Innovation and Low Carbon Growth' programme being led by NPT Council.

Supporting Innovation and Low Carbon Growth

Issue	Description	Owner	Implications	Action / Update
Project Review	Business Plan has been reviewed by NPT Council, ESB and City Deal governance structures	NPT Council/SBCD Regional Office	Delay to securing funding	ESB and Joint Committee approved the Business Plan in January 2020. Business Plan submitted to WG and UKG for approval
Business demand for space	Assurance needed that there is enough demand for business space due to form part of the 'Industrial Futures' element of the programme	NPT Council	This will affect successful delivery of the programme's 'Industrial Futures' project	Evidence of demand has been supplied for consideration by ESB and JC, where the project has been approved