

Key
New Issue
Resolved since last update
Ongoing Issues

SBCD Project Issue Log – November 2019

The project issue log highlights pressing issues and risks which currently or potentially have a significant or immediate affect to overall City Deal programme and/or project delivery. These include delays to project development, implementation or achievement of outcomes, for example. The issue log should be considered alongside the wider project risk register (where available) and the SBCD programme risk register.

Skills and Talent				
Issue	Description	Owner	Implications	Action / Update
Business Case Development	Working with new Government officials on a revised approach to business planning	WG / UKG	Delay in business case / funding approval will mean that the skills training required for other projects which have received approval may either not be progressed or be progressed at risk.	Skills and Talent project identified as a Tranche 2 project for development at Joint Committee on 28 th March 2019. Project due for submission to Joint Committee for decision by end of April, 2020.

Digital Infrastructure				
Issue	Description	Owner	Implications	Action / Update
Project management resource	Dedicated digital project manager is required. Identified project leads in each of the partner organisations is also required.	Project lead authority	Pace of delivery will be compromised without a digital project manager.	A project manager is due to be appointed in December, 2019. Project due for submission to Joint Committee for decision by end of April, 2020.

Swansea Waterfront and Digital District				
Issue	Description	Owner	Implications	Action / Update
Funding approval	Approval of Council funding is dependent on Government sign-off of City Deal business case.	SBCD / UKG / WG	Delay to approval of City Deal funding will impact on the delivery timescales for the projects	Business case formally submitted to UK and Welsh Government following approval by Joint Committee on 28 th March 2019. Approval in principle secured but funding yet to be released.

Yr Egin - Creative Digital Cluster				
Issue	Description	Owner	Implications	Action / Update
Funding approval	Yr Egin phase one has been completed and is fully occupied	SBCD / UKG / WG	Delay in approval of City Deal funding will increasingly impact on project delivery timetable for phase 2.	Business case formally submitted to UK and Welsh Government following approval by Joint Committee on 28 th March 2019. Approval in principle secured but funding yet to be released.

Centre of Excellence in Next Generation Services (CENGs)				
Issue	Description	Owner	Implications	Action / Update
Project Review	Project being reviewed by Neath Port Talbot Council	NPT Council	Project may be amended or substituted with alternative scheme	CENGs no longer forms part of NPT's revised programme of projects

Life Science and Well-being Campuses				
Issue	Description	Owner	Implications	Action / Update
None reported as at November 1, 2019				

Life Science and Well-being Village				
Issue	Description	Owner	Implications	Action / Update
Delay in zone 1 funding	Funding for zone 1 will need to be confirmed in line with procurement of a construction contractor.	Project lead	Potential delay to project aim of opening in line with academic term	Chair of Joint Committee confirmed at JC meeting on 28 th March 2019 that no City Deal project is on hold following completion of reviews. Revised business case to be submitted to Joint Committee in early 2020.
Negative perception of project	Reputational risks owing to sustained media coverage linking to the ongoing investigation in Swansea University to the proposals for the Village.	Project lead / SBCD	Potential decline in interest by investors, service providers and general public	Proposals to rebrand Village project under development and will soon be launched. Information memorandum issued to a shortlist of financial institutions in November, 2019
Flood notice	Lifting of 'stop notice' in response to flood modelling	Project lead	Delay in project delivery	WG have removed the 'stop notice' in July, 2019. Outline planning consent awarded in August, 2019

Homes as Power Stations				
Issue	Description	Owner	Implications	Action / Update
Funding approval	Funding assurance required to support match funding bids for ERDF and IHP funding	SBCD / UKG / WG	Until formal approval of City Deal business case is received, project can only provide assurance in principle which may pose a risk to securing match funding	Homes as Power Stations project identified as a Tranche 2 project for development at Joint Committee on 28 th March 2019. Homes as Power Stations due for decision by Joint Committee in early 2020.

Pembroke Dock Marine				
Issue	Description	Owner	Implications	Action / Update

NNDR	Clarity required on NNDR arrangements - specifically how NNDR will be apportioned	Acc. Body / Project authority lead	Project viability is subject to discussions relating to NNDR	SBCD Section 151 in discussion with UK and Welsh Government. Meeting to be convened between Leaders and Chief Executives to discuss.
Project delivery timescale	Clarity required on when the five-year delivery period begins	JC	Will ensure project implementation and benefits realisation timescales are accurate.	To be considered by Joint Committee.
Funding approvals / terms and conditions	Number of interdependencies relating to spend / securing of ERDF match funding which require project start date of July 2019.	SBCD / UKG / WG	If funding approvals are not received the project may miss the required start date which poses a risk to project delivery and potentially some elements not proceeding as currently planned. Until formal approval of City Deal business case is received project can only provide assurance of funding in principle which may pose a risk to match funding and/or overall project delivery.	Pembroke Dock Marine project approved by Joint Committee in October, 2019. Business case now with UKG and WG for final approval.

Factory of the Future				
Issue	Description	Owner	Implications	Action / Update
Project defrayed	Following review by Neath Port Talbot Council this project has been defrayed for future consideration and does not form part of new business case proposals being put forward.	NPT Council	Project may be amended or substituted with alternative scheme	Elements of the 'Factory of the Future' project form part of Neath Port Talbot's revised programme of projects

Steel Science				
Issue	Description	Owner	Implications	Action / Update
Project Review	Project being reviewed by Neath Port Talbot Council	NPT Council	Project may be amended or substituted with alternative scheme	Steel Science project forms part of the revised 'Supporting Innovation and Low Carbon Growth' programme being led by NPT Council

Supporting Innovation and Low Carbon Growth				
Issue	Description	Owner	Implications	Action / Update
Project Review	Delays to programme being reviewed by NPT Council, ESB and City Deal governance structures	NPT Council/SBCD Regional Office	Delay to securing funding	ESB and Joint Committee due to consider programme of projects for decision in January, 2020
Business demand for space	Assurance needed that there is enough demand for business space due to form part of the 'Industrial Futures' element of the programme	NPT Council	This will affect successful delivery of the programme's 'Industrial Futures' project	Evidence of demand being supplied for consideration by ESB and JC