

SWANSEA BAY CITY REGION JOINT SCRUTINY COMMITTEE

DATE 13th January 2025

SBCD Quarterly Monitoring Report

RECOMMENDATIONS/KEY DECISIONS

To inform Joint Scrutiny Committee of the SBCD Quarterly Monitoring Report for both the SBCD Portfolio and its constituent programmes / projects

1. Introduction

SBCD Quarterly Monitoring Report for the SBCD Portfolio and its constituent projects provides the Programme (Portfolio) Board with a summary of key activity for Q2 2024/25 and current quarter planned activity.

2. Background

2.1 Appendix A: Dashboard Quarterly Monitoring

A summary of all the Quarterly Reporting documentation. It was agreed by Joint Committee that the following components would be included in the initial iteration in quarterly monitoring dashboards:

Item	Theme	Update	Annex
1.	Programme / Project RAG Status	Pentre Awel Scope moved from Red to Amber. Yr Egin Delivery moved from Amber to Red. No change to overall status.	A / B
2.	Portfolio Red Risks	Red Risks moved from 5 to 3 due to 2 Red Risks moving across to the Issues Log, <ul style="list-style-type: none"> In Year Slippage Slippage in delivery of programmes / projects against key milestones 	A
3.	Portfolio Red Issues	Increase from 0 to 2 Red Issues due to 2 Red Risks moving across.	A
4.	Benefits Realisation	Increase in jobs created from 615 to 623 due to an increase with Pentre Awel	A / B

		Q1 2024/25 Total Investment Target increased from £1278.27m to £1307.25m due to an increase in private sector investment for Digital Infrastructure.	
5.	Gateway Review Action Plan	Gateway Reviews Summary of changes this quarter	A / C
6.	Active Change Requests	Summary Log of all Change Requests / Notifications. One new relating to Skills & Talent	A
7.	Programme Project Assurance	Current Assurance Stage and Rating, Next Review Date.	A / B

2.2 Appendix B: The SBCD Quarterly Monitoring Report is made up of 2 levels with several components

- Portfolio
 - Communications and Marketing
 - Business Engagement
 - Portfolio Benefits Summary
- Programmes / Project
 - Scorecard with status summary
 - Programme / Project Assurance
 - Previous quarter achievements and current quarter planned activities
 - Procurement Pipeline
 - Planned Events

2.3 Appendix C: Portfolio Gateway 0 Review Action Plan

The SBCD Portfolio Action Plan available in Appendix F has been developed in response to the recommendations made in the Gateway 0 review undertaken in July 2023

The Action Plan is a 'live' document, updated on a monthly basis with the potential to expand the scope of the plan to incorporate other work areas of the PoMO. As such it will be the Portfolio Action Plan and a key operational document for overseeing the timely and effective delivery of the forward work programme of the SBCD PoMO.

2.4 Appendix D: Internal Audit Action Plan

An Internal Audit was completed April 2024 with a Substantial (Green) rating awarded. The Action Plan highlights progress made on the 5 recommendations listed in the Audit Report from 2022/23. 4 out of 5 complete, 1 on going. 2 New Recommendations added for 2023/24.

2.5 Appendix E: Audit Wales - Risk & Assurance Action Plan

Audit Wales undertook a review between October 2023 and March 2024.

In this review, Audit Wales assessed the effectiveness going forward.

Audit Wales have not developed any specific recommendations as a result of the findings. This report, however, sets out a series of areas which at the time of the fieldwork the City Deal Joint Committee had yet to resolve.

PoMO hold an Action Log to follow up on the findings

2.6 Procurement Pipeline (Part of Quarterly Report)

The SBCD has an agreed set of procurement principles that outline the expected approach for its programmes and projects to follow. Achieving the maximum of community benefit and social value are primary considerations of these principles.

This procedure accepts that there is an obligation in the WPPS for the public sector to report community benefits annually for projects over £1m, utilising an acceptable method such as the WG community benefits toolkit. The SBCD procurement principles acknowledge this requirement.

The SBCD Procurement Pipeline details the route of procurement, start and completion date and contract value which covers the design and construction phase of the SBCD Programmes and Projects

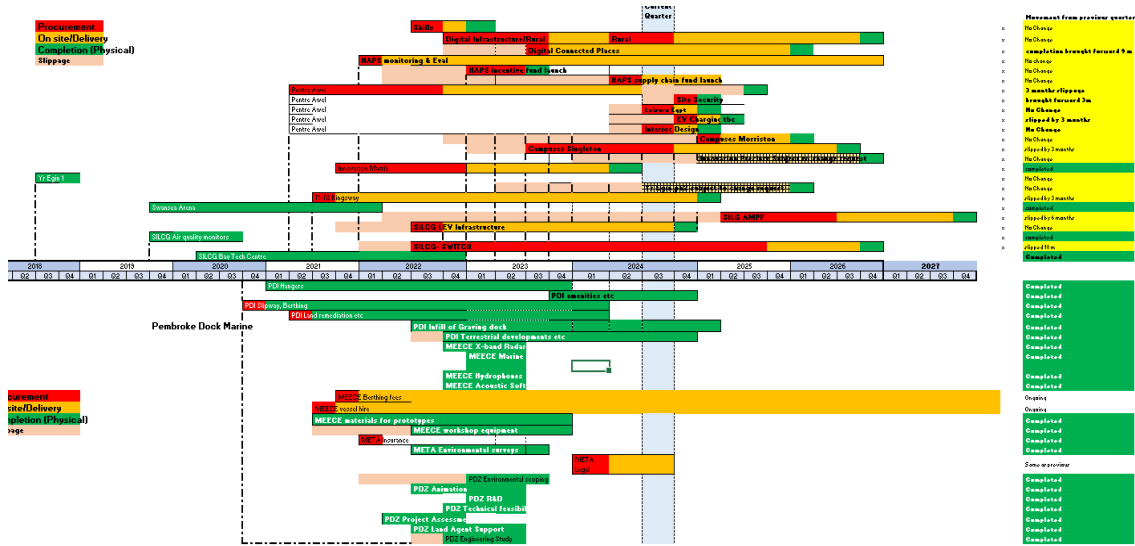
Changes reflect that the projects and programmes are in delivery and maturing their procurement plans with more accurate delivery target from contractors.

Project/programme procurement movement this quarter include:

Table 1

Pentre Awel	<ul style="list-style-type: none"> Zone 1 Construction - Completion date moved from Q2 2025 to Q3 2025 Zone 1 EV Charging Operator - Procurement date moved from Q3 2024 to Q4 2024 On Site date moved from Q4 2024 to Q1 2025. Completion date now TBC Zone 1 Site Security - On site date moved from Q1 2025 to Q4 2024 Zone 1 - Leisure Equipment - Procurement concluded. Zone 1 Interior Designer - Procurement concluded..
PDM	<ul style="list-style-type: none"> Added xband radar
SILCG	<ul style="list-style-type: none"> SWITCH Construction onsite date moved from Q1 2024 to Q3 2025 completion date moved from Q2 2025 to Q4 2026 SWITCH Specialised Equipment moved as above Hydrogen Stimulus procurement date moved from Q3 2022 to Q1 2025, on site & completion dates added as Q1 2026 AMPF Construction Design date moved from Q3 2024 to Q2 2025, Procurement date moved from Q3 2023 to Q2 2025, onsite date moved from Q1 2025 to Q3 2026, completion date moved from Q2 2026 to Q4 2027 AMPF Specialised Equipment and End Operator moved as above <p>Change Notification Pending</p>
Swansea Waterfront	<ul style="list-style-type: none"> Innovation Matrix completed June 2024 71/72 Kingsway nearing completion subject to tenant fitout programme

Table 1: Master Pipeline Gantt



2.7 Construction Impact Assessment Summary

The impact of increased construction costs and inflation has been estimated using a combination of actual costs, current tender pricing, and cost estimation. Mitigating actions by Lead Delivery Organisations have reduced the residual impact which now stands at £12.75m.

The bulk of this residual impact lays within the Supporting Innovation and Low Carbon Growth Programme which has yet to confirm actual costs and mitigations for the SWITCH and AMPF elements.

Costs that are outside of the original budget allocations are expected to be being managed by Local Authorities and Lead delivery partners.

Table 1 shows a summary of risks identified in Programme / Project returns. No change this quarter

Impact Category	Scope	Targets	Time	Reputation	Stakeholder/ Partnerships	Costs	Procurement	Resources
High	1	0	8	0	0	4	0	0
Medium	11	20	17	20	12	24	18	5
Low	34	26	21	26	34	18	28	41

Appendices:

- A: Dashboard Quarterly Monitoring
- B: SBCD Quarterly Monitoring Report
- C: Portfolio Gateway 0 Action Plan
- D: Internal Audit Action Plan
- E: Audit Wales - Risk & Assurance Action Plan

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